

ID	Task Name	Start	Finish	% Complete
1	<b>NV State HIE Program Plan</b>	3/1/2012	2/7/2014	
2	State HIT Program Plan Management	4/18/2012		
3	State HIT Plan Revisions 2013	5/1/2013	6/7/2013	100%
4	<b>Submit Revised State Strategic and Operational Plan to ONC</b>	4/15/2013	6/7/2013	100%
5	Review current HIT plan for updates	5/1/2013	5/15/2013	100%
6	Update Sustainability Plan Section, if applicable	5/1/2013	6/7/2013	n/a
7	Update Privacy & Security Section, if applicable	5/1/2013	6/7/2013	n/a
8	Update Program Plan Section	5/1/2013	6/7/2013	100%
9	Update Evaluation Plan Section, if applicable	5/1/2013	6/7/2013	n/a
10	Submit Revised HIT Plan to ONC	6/7/2013	6/7/2013	100%
11	<b>Revisions required after ONC review, if necessary</b>	7/28/2013	8/30/2013	0%
12	Review ONC comments	7/28/2013	8/9/2013	0%
13	Edit and review necessary updates	8/9/2013	8/28/2013	0%
14	Finalize revised SOP Document with ONC responses	2/28/2013	8/30/2013	0%
15	Submit SOP Revisions to ONC for final approval	8/30/2013	8/30/2013	0%
16	<b>Nevada Statewide HIT Assessment/Environmental Scan 2012</b>	6/25/2012	11/30/2012	100%
17	Develop 2012 Survey Based on 2010 Assessment	6/25/2012	7/13/2012	100%
18	Conduct 2012 Nevada Statewide HIT Assessment Survey	8/28/2012	11/2/2012	100%
19	Develop Assessment Observations, finding, and Recommendations	10/29/2012	11/22/2012	100%
20	Finalize Assessment Report	11/22/2012	11/30/2012	100%
21	<b>State HIT Plan Revisions beyond Annual 2013</b>			
22	Update Sustainability Plan Section, if applicable	8/30/2013	9/27/2013	0%
23	Update Privacy & Security Section, if applicable	8/30/2013	9/27/2013	0%
24	Update Evaluation Plan Section, if applicable	7/30/2013	8/30/2013	0%
25	Prepare Evaluation	7/30/2013	8/30/2013	0%
26	Conduct Evaluation	10/1/2013	10/31/2013	0%
27	Finalize Evaluation Assessment	2/1/2014	2/7/2014	0%
28	<b>Program Progress Tracking &amp; Reporting</b>			
29	2013 Tracking Program Progress	3/25/2013	3/25/2013	100%
30	2013 Updated Tracking Program Progress	4/29/2013	5/6/2013	100%
31	2014 Updated Tracking Program Progress	12/31/2013	1/31/2014	0%
32	<b>NV-HIE Organization Formation</b>	3/1/2012	6/5/2015	
33	<b>Establish NV-HIE Organization</b>	3/1/2012	11/29/2013	
34	Establish Board of Directors	3/1/2012	5/31/2012	100%
35	Engage Northern Nevada Development Authority (NNDA)	5/1/2012	8/14/2012	100%
36	Establish NV-HIE as Legal Entity	8/1/2012	9/11/2012	100%
37	Apply to NV Secretary of State for Non-Profit Incorporation	8/14/2012	10/31/2012	100%
38	Establish Initial ByLaws	8/1/2012	10/2/2012	100%
39	Establish Bank Account	10/1/2012	11/30/2012	100%

ID		Task Name	Start	Finish	% Complete
40		Define Proforma 3 Year Operating Budget	10/22/2012	11/9/2012	100%
41		Apply to IRS for non-profit status 501(c)3	11/1/2012	1/8/2013	100%
42		Name NV-HIE Corporation Officers: President, Secretary, Treasurer	10/16/2012	10/16/2012	100%
43		Obtain Nevada State Vendor Numbers	10/22/2012	12/14/2012	100%
44		Formalize Sub-recipient Award between DHHS and NV-HIE	10/16/2012	1/25/2013	100%
45		Establish Contractual Arrangement between DHHS and NV-HIE	10/13/2012	1/15/2013	100%
46		Issue State Sub-recipient Award to NV-HIE	10/16/2012	1/25/2013	100%
47		<b>ONC Phased Approval (move to Phase 2)</b>	11/21/2012	8/6/2013	50%
48		<b>ONC Grants Management Approval of Sub-recipient</b>	12/3/2012	1/25/2013	100%
49		Hire Executive Director (CEO)	11/14/2012	5/22/2013	100%
50		<b>Hire NV-HIE Staff (phased approach)</b>	10/16/2012	12/9/2013	5%
51		<b>NV-HIE Business Plan</b>	7/16/2012		
52		Assist NV-HIE Governing Board to Identify Sustainable Business Model Options	10/16/2012	12/17/2012	100%
53		NV-HIE Business Model Option - Initial	7/16/2012	10/12/2012	100%
54		NV-HIE Financial Sustainability Model Options - Initial	8/1/2012	10/12/2012	100%
55		NV-HIE Service Offerings - Initial	8/1/2012	12/17/2012	100%
56		Iterative Refinement & Agreement by NV-HIE Board & Exec Director (specifics TBD)	11/14/2012	9/27/2013	75%
57		<b>NV-HIE Business Acquisition/Sales</b>	11/12/2012		
58		Prepare Sales Strategy & Plan	11/12/2012	9/27/2013	50%
59		Industry Sector Sponsorship Strategy & Plan	11/12/2012	9/27/2013	50%
60		Qualified Participant (Private HIE) Sales Strategy & Plan	12/19/2012	9/27/2013	50%
61		Qualified Participant (non-HIE) Sales Strategy & Plan	12/19/2012	9/27/2013	50%
62		State Agency Sales Strategy & Plan	11/19/2012	9/27/2013	50%
63		Develop Value Propositions & Sales Messages	12/3/2012	9/27/2013	50%
64		Industry Sector Sponsorship Value Propositions & Messages	12/3/2012	9/27/2013	50%
65		Qualified Participant (Private HIE) Value Propositions & Sale Messages	12/24/2012	9/27/2013	50%
66		Qualified Participant (non-HIE) Value Propositions & Sale Messages	12/24/2012	9/27/2013	50%
67		State Agency Value Propositions & Sale Messages	12/24/2012	9/27/2013	50%
68		Grant Match Sponsorship	12/10/2012	1/31/2014	10%
69		Conduct Initial Meetings	12/10/2012	7/31/2013	0%
70		Establish Sponsorships Details	12/10/2012	7/15/2013	50%
71		Secure Sponsorship Funding	12/10/2012	1/31/2014	0%
72		Document Annual Grant Match & Submit to ONC	12/10/2012	12/30/2013	0%
73		<b>Initial NV-HIE Governance and Operation Definitions</b>	5/14/2012		
74		Establish NV Direct Messaging "Bridge" Operations	5/14/2012	4/29/2013	100%
75		Develop Operational & Process Procedures/Policies-DRAFT	5/14/2012	10/19/2012	100%
76		Develop NV DIRECT Participant Agreement- DRAFT	5/14/2012	6/8/2012	100%
77		Develop Initial Operational Framework, Guidelines, and Processes	7/9/2012	1/31/2013	100%
78		Document Structure of Board	7/9/2012	10/2/2012	100%

ID	Task Name	Start	Finish	% Complete
79	Document Structure of Relationship with State	7/9/2012	1/25/2013	100%
80	Define Board Activities & Proceeding	7/9/2012	10/2/2012	100%
81	Document Structure of Organization with Roles & Responsibilities	7/9/2012	8/15/2012	100%
82	Develop Initial Set of Operational Process Models	7/9/2012	1/31/2013	100%
83	Governance & Legal Activities	7/9/2012	1/31/2013	100%
84	Financial Management	7/9/2012	1/31/2013	100%
85	Marketing	7/9/2012	1/31/2013	100%
86	Sales & Contracting	7/9/2012	1/31/2013	100%
87	Customer Contracting & Onboarding	7/9/2012	1/31/2013	100%
88	HIE Infrastructure Operations	7/9/2012	1/31/2013	100%
89	Customer Support/Call Center Services Approach	7/9/2012	1/31/2013	100%
90	Establish NV-HIE Board Committees	12/19/2012	1/28/2013	100%
91	Develop initial NV-HIE Policies & Procedures	2/4/2013	3/20/2013	100%
92	Conduct Regulation Workgroup Sessions	2/4/2013	9/27/2013	0%
93	ONC Cooperative Agreement Grant Close-out (administrative actions)	2/10/2014	5/7/2014	0%
94	Establish Regulations	3/4/2013	6/30/2014	0%
95	<b>Communications and HIE/HIT Adoption</b>	<b>4/18/2012</b>	<b>7/22/2013</b>	
96	<b>Establish Communications &amp; HIE/HIT Adoption Program</b>	<b>4/18/2012</b>	<b>7/30/2012</b>	
97	<b>OCM Strategy and Change Impact</b>	4/18/2012	6/13/2012	100%
98	Identify Stakeholders and Imports	4/18/2012	5/22/2012	100%
99	Prioritized Written Stakeholder Engagement List	5/18/2012	5/21/2012	100%
100	Draft a resulting OCM Strategy	5/4/2012	6/13/2012	100%
101	<b>Leadership Alignment Planning and Action</b>	4/23/2012	6/15/2013	100%
102	Identify Leader/Leader Organizations that impact HIE	4/23/2012	5/22/2012	100%
103	Develop Leadship Alignment Action Plan	5/7/2012	5/15/2012	100%
104	<b>Communication Strategy and Tactical Communication Plan Development</b>	4/18/2012	7/30/2012	100%
105	Confirm Stakeholder Audience List	5/21/2012	6/4/2012	100%
106	Identify Available Media Channels	5/30/2012	6/7/2012	100%
107	Generate Awareness Themes and Supporting Messages	6/5/2012	7/30/2012	100%
108	Reseech and benchmark similar themes and supporting messages	4/18/2012	6/29/2012	100%
109	Generate Frequently Asked Questions	6/1/2012	6/14/2012	100%
110	Develop Remmendations for Messaging and Media channels	6/15/2012	6/21/2012	100%
111	Develop Tactical Communication Plan	6/18/2012	6/29/2012	100%
112	Written Recommendations for updates and changes to the Communications & Change Mgt	6/22/2012	6/22/2012	100%
113	Written Recommendations for Messaging and Media Channels to Selected Stakeholder gro	6/21/2012	6/22/2012	100%
114	Develop HIE Information Website Requirements and Architecture	6/6/2012	6/21/12/	100%
115	<b>Joint Implementation of Communication &amp; Outreach Plan</b>	1/22/2012	12/30/2013	20%
116	<b>Establish Statewide HIE Infrastructure</b>	<b>4/18/2012</b>		
117	<b>DIRECT "Bridge" Service Implementation</b>	5/1/2012		

ID		Task Name	Start	Finish	% Complete
118		<b>Initiate Outreach &amp; Enrollee Recruiting</b>	5/7/2012	5/10/2013	100%
119		Identify Candidate Enrollees for NV DIRECT Messaging	5/7/2012	8/31/2012	100%
120		Define Provider Outreach & Communication Campaign in Preparation for Enrollment of 200	7/13/2012	7/13/2012	100%
121		Conduct Provider Outreach Campaign with NV DIRECT Messaging Pilot Organization	10/29/2012	5/10/2013	100%
122		<b>Establish NV DIRECT Messaging</b>	5/1/2012		100%
123		Define Requirements for Direct Participant Support Services	5/1/2012	6/8/2012	100%
124		Define and Develop Policies and Procedures for Enrollee Validation and Verification (e.g. License Checks, Notarized copies of credentials, Attestation of Direct Usage by Enrollees, etc.	6/7/2012	6/22/2012	100%
125		Develop Staffing Plan for Ongoing Enrollment Administration, Validation/Verification Participant Support, and Usage Reporting	6/1/2012	6/29/2012	100%
126		Contract for Direct Service (e.g. Messaging Front-end, Provider Directory, HISP, Message Delivery Services, Certificate Management, Participation Reporting)	6/5/2012	11/9/2012	100%
127		Create DIRECT Onboarding Document (i.e. Pilot Plan, Education Materials, Attestation Form and Approach)	5/14/2012	7/13/2012	100%
128		Implement NV DIRECT Messaging Services/ Capabilities (i.e., install, configure, test, move to production	11/5/2012	4/29/2013	100%
129		Finalize Processes, Procedures, & Materials Using HISP Specifics	11/5/2012	5/17/2013	100%
130		NV DIRECT Go-Live	11/12/2019	4/29/2013	100%
131		Issue Press Release	11/12/2019	6/17/2013	90%
132		Go-live with NV DIRECT web pages on DHHS OHIT Site	11/12/2019	May-13	100%
133		Send Applications & Instructions to Pilot Providers (pre-selected)	11/12/2019	5/10/2013	100%
134		<b>NV DIRECT Messaging Enrollment &amp; Attestation</b>	11/26/2012	9/27/2013	5%
135		Validate Early Adopters of NV Direct Messaging-Phase I ("First 12", incorporates User Acceptance Testing activities and attestation)	11/26/2012	6/28/2013	25%
136		Validate Early Adopters of NV Direct Messaging-Phase II ("next 18") - Achieve "30 providers	11/29/2012	7/29/2013	0%
137		Validate Early Adopters of NV Direct Messaging-Phase III ("final 170"0 - Achieve 200 Direct	11/29/2012	9/20/2013	0%
138		NV DIRECT Messaging Pilot Evaluation (i.e., enrollment monitoring, attestation by Direct users)	11/26/2012	9/27/2013	0%
139		<b>NV DIRECT Messaging- Use Case Validation/Expansion</b>	1/1/2013	12/31/2013	
140		Coordination with Public Health- Direct services for reportable infectious disease lab results per NRS 441A	1/1/2013	12/31/2013	25%
141		Coordination with Nevada Immunization Registry/WebIZ	1/1/2013	3/7/2013	100%
142		Coordination with Other Potential State Agencies (e.g., Corrections, DO)	1/1/2013	9/30/2013	25%
143		Transition NV DIRECT to NV-HIE	7/30/2013	12/30/2013	0%
144		<b>Statewide HIE Development Strategy &amp; Coceptual Designs</b>	5/1/2012	7/8/2013	

ID		Task Name	Start	Finish	% Complete
145		HIE Core Services Development Strategy & Conceptual Design	5/1/2012	1/31/2013	100%
146		Conceptual Architect for HIE Core Services (iteratively with Business Model)	5/1/2012	1/31/2013	100%
147		Initial Procurement Option for Robust HIE	11/5/2012	1/31/2013	100%
148		HIE-HIX Strategy and Conceptual Design	7/9/12/	10/31/2012	100%
149		Develop Strategy & Technical Options- Common Solutions	7/23/2012	8/21/2012	100%
150		Develop Strategy & Technical Options- Care Data Access	7/9/2012	8/21/2012	100%
151		Develop Consent Management Strategy & Technical Options	7/16/2012	8/21/2012	100%
152		Workshop(s) with Nevada HIX Program	8/22/2020	8/22/2012	100%
153		Finalize HIE-HIX Collaboration Strategy	8/23/2020	10/31/2012	100%
154		Medicaid, Medicare and Other ARRA Collaboration Strategies and Conceptual Designs	8/6/2012	1/31/2013	100%
155		Identify Areas of Solution Collaboration	8/6/2012	1/31/2013	100%
156		Develop Strategy & Technical Options- Common Solutions	11/12/2012	1/31/2013	100%
157		Develop Final Report for Medicaid/Medicare/ARRA- HIE Coordination & Collaboration	12/7/2012	1/31/2013	100%
158		ACA Collaboration Strategies and Conceptual Designs	11/6/2012	1/31/2013	100%
159		Identify ACA Funded Programs Requiring HIE Services	11/6/2012	1/31/2013	100%
160		Develop Recommendations & Value Proposition for identified ACA Programs	11/9/2012	1/31/2013	100%
161		Develop Final Report for ACA HIE Coordination & Collaboration	12/6/2012	1/31/2013	100%
162		<b>Statewide HIE Infrastructure Acquisition</b>	12/19/2012		
163		Establish HIE Infrastructure Acquisition Strategy & Principles	1/18/2013	3/8/2013	100%
164		Evaluation Panel Selection	1/25/2013	7/2/2013	65%
165		Selection Process, Criteria Definition	1/25/2013	7/2/2013	50%
166		RFP Development	3/4/2013	7/2/2013	70%
167		Issue RFP	4/8/2013	7/8/2013	0%
168		Response Development	4/9/2013	7/2/2013	0%
169		RFP Evaluation	5/7/2013	8/6/2013	0%
170		Negotiate HIE Vendor Contract	6/4/2013	8/7/2013	0%
171		Sign Contract	7/16/2013	8/9/2013	0%
172		<b>Cooperative Agreement Compliance Reporting</b>	4/18/2012		
173		<b>Maintain Corrective Action Plan(CAP)</b>	4/18/2012	7/26/2013	90%
174		Review and Revisions of CAP - May 2012	4/18/2012	5/23/2012	100%
175		Review current CAP and identify any new gaps and required changes	4/18/2012	4/24/2012	100%
176		Reconstruct/Update CAP Document	4/25/2012	5/22/2012	100%
177		Bi-Weekly CAP Status Reporting	5/24/2013	7/26/2013	90%